FINANCIAL STATEMENTS AND SUPPLEMENTAL DATA

December 31, 2020

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MANAGEMENT'S DISCUSSION AND ANALYSIS – (UNAUDITED)

The Public Entity Joint Insurance Fund (the "Fund") is not included in any other governmental "reporting entity" as defined by Governmental Accounting Standards Board ("GASB") Statement No. 14. The Fund is a pooling of the resources of its constituent member local units for the purpose of providing an efficient and cost-effective plan of risk management both through the pooling of risk among its members and the economies of scale in risk transfer methodologies that the size of the Fund permits. Each member local unit appoints one Commissioner to the Fund, and the Commissioners adopt budgets and set annual assessments from the members, approve annual risk management plans and oversee the operations of the Fund. The Fund is not considered a component unit of any of its member local units. In addition, the Fund does not have any component units. The following Management's Discussion and Analysis of the activities and financial performance of the Fund provide an introduction to the financial statements of the Fund as of and for the years ended December 31, 2020 and 2019. Please read the following in conjunction with the Fund's basic financial statements and accompanying footnotes.

The Management's Discussion and Analysis is an element of the reporting model adopted by the GASB Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis – for State and Local Governments*, issued June 1999.

FINANCIAL HIGHLIGHTS

2020

Cash and investments decreased by \$1,060,561 (23.29%) to \$3,493,742 in 2020 from \$4,554,303 in 2019 and total assets increased by \$56,986 (1.04%) to \$5,561,798 in 2020 from \$5,504,812 in 2019.

Claims reserves increased by \$1,401,257 (18.89%) to \$8,819,273 in 2020 from \$7,418,016 in 2019.

The Fund had a net loss of \$1,350,489 in 2020 versus \$428,805 in 2019.

2019

Cash and investments increased by \$700,299 (18.2%) to \$4,554,303 in 2019 from \$3,854,004 in 2018 and total assets increased by \$588,680 (12.0%) to \$5,504,812 in 2019 from \$4,916,132 in 2018.

Claims reserves increased by \$1,012,760 (15.8%) to \$7,418,016 in 2019 from \$6,405,256 in 2018.

The Fund had a net loss of \$428,805 in 2019 versus \$250,070 in 2018.

OVERVIEW OF THE FINANCIAL STATEMENTS

The Fund is a self-supporting entity and follows business-type activities fund reporting. The Fund's financial statements are presented using the economic resources measurement focus and the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Enterprise fund statements reflect short and long-term financial information about the activities and operations of the Fund. These statements are presented in a manner similar to a private business. See the notes to the financial statements for a summary of the Fund's significant accounting policies.

MANAGEMENT'S DISCUSSION AND ANALYSIS – (UNAUDITED)

FINANCIAL ANALYSIS OF THE FUND

Financial Position

The following table summarizes the changes in financial position and increase/decrease in net position between December 31, 2020, 2019 and 2018:

| | 2020 | 2019 | 2018 | 2020-2019 \$ Increase (Decrease) | 2020-2019 % Increase (Decrease) |
|---|--|--|---|--|---------------------------------------|
| Cash, Cash Equivalents & Investments Deductible & Co-Insurance Receivables Recoverable from Excess Carriers Other Assets | \$ 3,493,742 51,978 1,722,460 293,618 | \$ 4,554,303 7,007 869,274 74,228 | \$ 3,854,004 94,219 951,075 16,834 | \$ (1,060,561) 44,971 853,186 219,390 | (23%) 642% 98% 296% |
| Total Assets | 5,561,798 | 5,504,812 | 4,916,132 | 56,986 | 1% |
| Total Liabilities | 8,882,505 | 7,475,030 | 6,457,545 | 1,407,475 | 19% |
| Net Position | \$ (3,320,707) | \$ (1,970,218) | \$ (1,541,413) | \$ (1,350,489) | (69%) |

Assets

2020

The Fund's cash flow from operations is invested in an interest-bearing custody account and with the New Jersey Cash Management Fund. The Fund utilizes a nightly sweep for investment purposes with its financial institution. During 2020 and 2019, the Fund also invested its available funds in U.S. Treasury Securities and U.S. Government Agency Securities.

The Fund recorded receivables in the amount of \$1,774,438 that consisted of \$51,978 of balances due from its members' representing the members' deductible and co-insurance amounts on its Employment Practices Liability claims. The unbilled deductibles and co-insurance will be billed as the claims are closed. Additionally, recoverables from excess carriers represent amounts from claims that exceed retention levels in accordance with the Fund's excess insurance program. The balance of \$1,722,460 as of December 31, 2020, reflects amounts due from excess carriers under the Employment Practices Liability aggregate stop loss program during the 2015 and 2017 Fund years of \$750,940 and excess insurance for all other lines of business during the 2015 through 2019 Fund years of \$971,520.

Other assets include assessment/endorsement to members and accrued interest in 2020. The increase in total assets from 2019 primarily resulted from an increase in funds held to meet future obligations.

2019

The Fund's cash flow from operations is invested in an interest-bearing custody account and with the New Jersey Cash Management Fund. The Fund utilizes a nightly sweep for investment purposes with its financial institution. During 2019 and 2018, the Fund also invested its available funds in U.S. Treasury Securities and U.S. Government Agency Securities.

The Fund recorded receivables in the amount of \$876,281 that consisted of \$7,007 of balances due from its members' representing the members' deductible and co-insurance amounts on its Employment Practices Liability claims. The unbilled deductibles and co-insurance will be billed as the claims are closed. Additionally, recoverables from excess carriers represent amounts from claims that exceed retention levels in accordance with the Fund's excess insurance program. The balance of \$869,274 as of

MANAGEMENT'S DISCUSSION AND ANALYSIS – (UNAUDITED)

FINANCIAL ANALYSIS OF THE FUND (CONTINUED)

Assets (Continued)

2019 (Continued)

December 31, 2019, reflects amounts due from excess carriers under the Employment Practices Liability aggregate stop loss program during the 2015 and 2017 Fund years of \$711,049 and excess insurance for all other lines of business during the 2015 through 2018 Fund years of \$158,225.

Other assets include assessment/endorsement to members and accrued interest in 2019. The increase in total assets from 2018 primarily resulted from an increase in funds held to meet future obligations.

Liabilities

The liability for unpaid losses and loss adjustment expenses reported in the financial statements includes case basis estimates of reported claims plus supplemental amounts for potential development of known claims and amounts for claims incurred but not yet reported. The ultimate liability for these claims has been calculated based upon loss projections utilizing certain assumptions and industry data. Management believes that its aggregate liability for unpaid losses and loss adjustment expenses at year end represents its best estimate, based upon the available data, of the amount necessary to cover the ultimate cost of losses; however, because of the limited population of insured risks, limited historical data and the nature of the coverage provided, it is not presently possible to determine whether actual loss experience will conform to the assumptions used in determining the estimated amounts for such liability at the statement of net position date. Accordingly, the ultimate liability could be in excess of or less than the amount indicated in the financial statements. As adjustments to these estimates become necessary, such adjustments are reflected in current operations.

Expenses payable represents the liability for expenses incurred at year end but not paid as of the statement of net position date.

Results of Operations

The following table summarizes the changes in results of operations between fiscal years 2020, 2019 and 2018:

| | 2020 | 2019 | 2018 | 2020-2019 \$ Increase (Decrease) | 2020-2019 % Increase (Decrease) |
|--------------------------------|--|--|--|--|---------------------------------------|
| Revenues Claims Expenses | \$ 7,968,318 (3,872,754) (5,519,282) | \$ 7,310,565 (2,541,876) (5,320,177) | \$ 7,032,520 (2,501,533) (4,861,275) | \$ 657,753 (1,330,878) (199,105) | 9% (52%) (4%) |
| Operating loss | (1,423,718) | (551,488) | (330,288) | (872,230) | (158%) |
| Investment income | 73,229 | 122,683 | 80,218 | (49,454) | (40%) |
| Changes in net position | \$ (1,350,489) | \$ (428,805) | \$ (250,070) | \$ (921,684) | (215%) |

Revenues consist of Fund member contributions. The changes in revenues and expenses were in line with budgets adopted for the year as required by the New Jersey Department of Banking and Insurance and the Department of Community Affairs, State of New Jersey.

MANAGEMENT'S DISCUSSION AND ANALYSIS – (UNAUDITED)

FINANCIAL ANALYSIS OF THE FUND (CONTINUED)

Cash Flow and Liquidity

The following table summarizes the changes in cash flow and liquidity for the fiscal years ended December 31, 2020, 2019 and 2018:

| | 2020 | 2019 | | 2018 |
|---|-----------------|-----------------|----|-------------------|
| Cash Flows from Operating Activities | _ | | | |
| Cash Contributions Received from Participants and Other Sources | \$ 5,937,450 | \$ 8,356,590 | | 6,755,474 |
| Cash Payments for Goods and Services | (2,042,884) | (1,868,421) | , | 1,708,074) |
| Cash Payments for Risk Transfer Premiums | (3,470,180) | (3,447,031) | , | 3,153,664) |
| Cash Payments for Costs of Claims | (1,564,906) | (2,461,997) | (| <u>2,565,163)</u> |
| Net Cash from Operating Activities | (1,140,520) | 579,141 | | (671,427) |
| Cash Flows from Investing Activities | | | | |
| Redemption/(Purchases) of Investments | 1,073,689 | (493,389) | | 407,004 |
| Investment Income | 79,958 | 121,159 | | 74,787 |
| Net Cash from Investing Activities | 1,153,647 | (372,230) | | 481,791 |
| Net Change in Cash and Cash Equivalents | 13,127 | 206,911 | | (189,636) |
| Cash and Cash Equivalents, Beginning of Year | 275,324 | 68,413 | | 258,049 |
| Cash and Cash Equivalents, End of Year | \$ 288,451 | \$ 275,324 | \$ | 68,413 |

In order to provide for an increase in the yield on investments while managing credit risk, in 2020 and 2019, the Fund continued investing in U.S. Treasury and U.S. Government Agency Securities.

The remaining amount of cash and cash equivalents held by the Fund is kept in a Governmental Unit Deposit Protection Act ("GUDPA") approved account which enables the Fund to maintain optimum liquidity. When cash is channeled into securities, the Fund's investment strategy is to invest in those assets whose maturities are similar to the actuarial expected payout of the related losses and loss adjustment expenses. The Fund has sufficient cash resources to meet its statement of net position liabilities as they become due.

DEBT ADMINISTRATION

The Fund has no debt as of the date of this report.

CONTACTING THE FUND'S MANAGEMENT

This financial report is designed to provide its constituent members and their residents and taxpayers, and the Fund's customers, investors and creditors, with a general overview of the Fund's finances and to demonstrate the Fund's accountability for the money it receives. If you have questions about this report or need additional information, please contact the Executive Director, Public Entity Joint Insurance Fund, Jonathan Hall, NIP Group, Inc., 900 Route Nine North, Suite 503, Woodbridge, NJ 07095.





INDEPENDENT AUDITORS' REPORT

To the Honorable Chairperson and Board of Fund Commissioners of the Public Entity Joint Insurance Fund Woodbridge, New Jersey 07095

Report on the Financial Statements

We have audited the accompanying financial statements of the Public Entity Joint Insurance Fund (the "Fund"), as of and for the years ended December 31, 2020 and 2019, and the related notes to financial statements, which comprise the Fund's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted ours audits in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and the audit requirements prescribed by the State of New Jersey, Departments of Community Affairs ("DCA") and Banking and Insurance ("DOBI"). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

INDEPENDENT AUDITORS' REPORT (CONTINUED)

Basis for Qualified Opinion

As permitted by the DCA and DOBI, audit procedures were not extended to the underlying actuarial assumptions for Incurred But Not Reported ("IBNR") reserve balances, as these assumptions are prepared by the Fund's actuary.

Qualified Opinion

In our opinion, the financial statements referred to above, except for the effects of any potential adjustments pertaining to the unaudited IBNR reserve balances as described in the Basis for Qualified Opinion paragraph, present fairly, in all material respects, the financial position of the Fund as of December 31, 2020 and 2019, and the changes in financial position and cash flows thereof for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and ten year claims development information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that comprise the Fund's basic financial statements. The accompanying supplemental schedules as listed in the table of contents, are presented for the purposes of additional analysis and are not a required part of the basic financial statements. The supplemental schedules have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 18, 2021, on our consideration of the Fund's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Fund's internal control over financial reporting and compliance.

Mercadien, P.C. Certified Public Accountants

June 18, 2021



STATEMENTS OF NET POSITION December 31, 2020 and 2019

| 400570 | 2020 | 2019 |
|---|----------------|---------------|
| ASSETS Cash & Cash Equivalents | \$ 288,451 | \$ 275,324 |
| Investments | 3,205,291 | 4,278,980 |
| Recoverables Recorded not Billed | 1,774,438 | 876,281 |
| Assessment/Endorsement to Members | - | 55,869 |
| Accrued Interest | 11,629 | 18,358 |
| Prepaid Expense | 281,989 | |
| Total Assets | \$ 5,561,798 | \$ 5,504,812 |
| LIABILITIES AND NET POSITION Liabilities: | | |
| Claims: | | |
| Case Reserves | \$ 4,939,691 | \$ 3,873,948 |
| IBNR Reserves | 2,948,615 | 2,207,870 |
| Claims Payable | 930,967 | 1,336,198 |
| Expenses: | | |
| Accrued Expenses | 63,232 | 57,014 |
| Total Liabilities | 8,882,505 | 7,475,030 |
| Net Position | \$ (3,320,707) | \$ (1,970,218 |

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION Years Ended December 31, 2020 and 2019

| | 2020 | 2019 |
|--|-------------------------------------|-------------------------------------|
| REVENUES Assessments - Participating Members | \$ 7,968,318 | \$ 7,310,565 |
| Total Revenues | 7,968,318 | 7,310,565 |
| EXPENSES Provision for Claims and Claim | | |
| Adjustment Expense - Net Excess Insurance Premiums Administrative Expenses | 3,872,754 3,470,180 2,049,102 | 2,541,876 3,447,031 1,873,146 |
| Total Expenses | 9,392,036 | 7,862,053 |
| Operating Loss | (1,423,718) | (551,488) |
| Non-Operating Income: Net Investment Income | 73,229 | 122,683 |
| Total Non-Operating Income | 73,229 | 122,683 |
| Changes in Net Position | (1,350,489) | (428,805) |
| Net Position - Beginning of Year | (1,970,218) | (1,541,413) |
| Net Position - End of Year | \$ (3,320,707) | \$ (1,970,218) |

STATEMENTS OF CASH FLOWS Years Ended December 31, 2020 and 2019

| Ocale Elever from Oceanting Asticities | 2020 | 2019 |
|--|--|--|
| Cash Flows from Operating Activities Cash Contributions Received from Participants and Other Sources Cash Payments for Goods and Services Cash Payments for Risk Transfer Premiums Cash Payments for Costs of Claims | \$ 5,937,450 (2,042,884) (3,470,180) (1,564,906) | \$ 8,356,590 (1,868,421) (3,447,031) (2,461,997) |
| Net Cash from Operating Activities | (1,140,520) | 579,141 |
| Cash Flows from Investing Activities Redemption/(Purchases) of Investments Investment Income | 1,073,689 79,958 | (493,389) 121,159 |
| Net Cash from Investing Activities | 1,153,647 | (372,230) |
| Net Change in Cash and Cash Equivalents | 13,127 | 206,911 |
| Cash and Cash Equivalents, Beginning of Year | 275,324 | 68,413 |
| Cash and Cash Equivalents, End of Year | \$ 288,451 | \$ 275,324 |
| Reconciliation of Operating Loss to Net Cash from Operating Activities: Operating Loss Adjustment to Reconcile Operating Loss to Net Cash from Operating Activities: Change in Assets and Liabilities: | \$ (1,423,718) | \$ (551,488) |
| Receivables & Prepaids Claim Reserves Accrued Expenses | (1,124,277) 1,401,257 6,218 | 113,144 1,012,760 4,725 |
| Net Cash from Operating Activities | \$ (1,140,520) | \$ 579,141 |



NOTES TO FINANCIAL STATEMENTS

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Description of the Fund

The Public Entity Joint Insurance Fund (the "Fund") was established, effective January 1, 2014, in accordance with P.L. 1983, c.372 of the State of New Jersey, entitled "An Act Concerning Joint Insurance Funds for Local Units of Government", codified as N.J.S.A. 40A:10-1 et seq. The Department of Banking and Insurance ("DOBI") and the Department of Community Affairs ("DCA") of the State of New Jersey have been designated by statute as oversight agencies for joint insurance funds and have issued regulations governing the operations of these funds. The Fund provides for a pooling of the participants' insurable risks and the associated resources available to manage these risks. The Fund operates in accordance with its by-laws and its Plan of Risk Management and Annual Budget.

Participating entities generally must remain in the Fund for a minimum of three (3) years unless terminated by a majority vote of the Fund Commissioners or a two-thirds vote of the Executive Committee for nonpayment of assessments or continued noncompliance after written notice to comply with the bylaws or other obligations. The Fund has eight members in total for 2020 and 2019.

Member contributions to the Fund for claim payments are based on the actuarial assumptions determined by the Fund's actuary. The Commissioner of Insurance may order additional assessments to supplement the Fund's claim, loss retention or administrative accounts to ensure the payment of the Fund's obligations.

The Fund's administration is provided by an executive director/administrator. Fees paid to the administrative consultants encompass the administrative duties that are performed at the administrative consultant's office. Accordingly, the Fund does not maintain any fixed assets or incur payroll expense.

The following primary coverages are offered by the Fund to its members:

- a) Workers' Compensation
- b) General Liability
- c) Property Damage/APD
- d) Auto Liability
- e) Employment Practices Liability/Public Officials Liability

Reporting Entity

Governmental Accounting Standards Board ("GASB") Codification Section 2100, "Defining Financial Reporting Entity" establishes standards to determine whether a governmental component unit should be included in the financial reporting entity. The basic criterion for inclusion or exclusion from the financial reporting entity is the exercise of oversight responsibility over agencies, boards and commissions by the primary government. The exercise responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations, and accountability for fiscal matters. The Fund has determined that there were no additional entities required to be included in the reporting entity under the criteria as described above. In addition, the Fund is not includable in any other reporting entity on the basis of such criteria.

NOTES TO FINANCIAL STATEMENTS

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Basis of Presentation and Accounting

The financial statements of the Fund have been prepared in accordance with accounting principles generally accepted in the United States of America. The Fund's financial statements are presented as those of an enterprise fund. The focus of an enterprise fund is a measurement of economic resources, that is, the determination of change in net position, financial position and cash flows.

Enterprise funds are used to account for activities that are operated in a manner similar to private business enterprises.

The Fund uses the accrual basis of accounting, whereby income is recorded as earned and expenses are recognized as incurred.

Income Taxes

The Fund is a tax-exempt organization and is not subject to either federal or state income taxes.

Assessments

The gross claim fund assessment is determined by the actuary and, when combined with expense and excess premium projections, constitutes the Fund's budget. Assessments for participating municipalities are determined by underwriting criteria established by the Executive Committee.

Unpaid Claims Liabilities

The Fund establishes claims liabilities based on estimates of the ultimate cost of claims that have been reported but not settled, and of claims that have been incurred but not reported. The length of time for which such costs must be estimated varies depending on the coverage involved. Estimated amounts of excess insurance recoverable on unpaid claims are deducted from the liability for unpaid claims. Because actual claim costs depend on such complex factors as inflation, changes in doctrines of legal liability, and damage awards, the process used in computing claims liabilities does not necessarily result in an exact amount, particularly for coverages such as general liability. Claims liabilities are recomputed periodically using a variety of actuarial and statistical techniques to produce current estimates that reflect recent settlements, claim frequency, and other economic and social factors. A provision for inflation in the calculation of estimated future claims costs is implicit in the calculation because reliance is placed both on actual historical data that reflect past inflation and on other factors that are considered to be appropriate modifiers of past experience. Adjustments to claims liabilities are charged or credited to expense in the periods in which they are made. The fund does not discount estimated claims liabilities.

In accordance with practices prescribed or permitted by the DCA and DOBI, the independent auditors' procedures were not extended to the underlying actuarial assumptions for Incurred But Not Reported (IBNR) reserve amounts since they are prepared by the Fund's actuary.

NOTES TO FINANCIAL STATEMENTS

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Recoverables from Excess Carriers

The Fund uses excess insurance agreements to reduce its exposure to large losses on certain types of insured events. Excess insurance permits recovery of a portion of losses from reinsurers, although it does not discharge the primary liability of the Fund as direct insurer of the risks reinsured. The Fund does not report reinsured risks as liabilities unless it is probable that those risks will not be covered by reinsurers.

Recoverables Recorded not Billed

During the years ended December 31, 2020 and 2019, the Fund has recorded as accounts receivable recoverables due from members for claims expenses paid by the Fund based upon levels of self-retention. The Fund will bill these receivables to the members when the claim status is closed.

Administrative Expenses

Administrative expenses are comprised mainly of compensation for services rendered by servicing organizations and appointed officials pursuant to written fee guidelines submitted to and approved by a majority of the Commissioners.

Claims Case Reserves

Case reserves include estimated unpaid claim costs for claimants and allocated claims adjustment expenses as reported by the service agent.

Claims Incurred But Not Reported (IBNR) Reserves

In order to recognize claims incurred but not reported, a reserve is calculated by the Fund's actuary within an acceptable range from the estimated outstanding reserve.

IBNR reserves include:

- a) Known loss events that are expected to, at a later time, be presented as claims,
- b) Unknown loss events that are expected to become claims, and
- c) Expected future development on claims already reported.

Summary of Risk Management Program

A summary of the Fund's Risk Management Program is provided in Schedule E, which is included in the Supplementary Information section of this report.

Rounding

Some schedules in the financial statements may have dollar differences due to rounding adjustments.

NOTES TO FINANCIAL STATEMENTS

B. CASH AND CASH EQUIVALENTS

Cash and cash equivalents includes amounts on deposit, money market accounts, and short-term investments with original maturities of ninety days or less.

Deposits were with contracted depository banks in interest-bearing accounts that were insured under the New Jersey Governmental Unit Deposit Protection Act ("GUDPA"). All such deposits are held in the Fund's name.

GUDPA permits the deposit of public funds in the State of New Jersey Cash Management Fund ("CMF") or in institutions located in New Jersey that are insured by the Federal Deposit Insurance Corporation ("FDIC") or by any other agencies of the United States that insure deposits. GUDPA requires public depositories to maintain collateral for deposits of public funds that exceed insurance limits as follows:

Each depository participating in the GUDPA system must pledge collateral equal to at least 5% of the average amount of its public deposits and 100% of the average amount of its public funds in excess of the lesser of 75% of its capital funds or \$200 million. The minimum 5% pledge applies to institutions that are categorized as "well capitalized" by federal banking standards. The percentage of the required pledge will increase for institutions that are less than "well capitalized."

No collateral is required for amounts covered by FDIC or National Credit Union Share Insurance Fund ("NCUSIF") insurance. The collateral which may be pledged to support these deposits includes obligations of state and federal governments, insured securities and other collateral approved by the DOBI. When the capital position of the depository deteriorates, or the depository takes an unusually large amount of public deposits, the DOBI requires additional collateral to be pledged.

If a governmental depository fails and the FDIC or NCUSIF insurance does not insure or pay out the full amount of public deposits, the collateral pledged to protect these funds would first be liquidated and paid out. If this amount is insufficient, other institutions holding public funds would be assessed pro rata up to 4% of their uninsured public funds. Although these protections do not constitute a 100% guarantee of the safety of all funds, no governmental unit under GUDPA has ever lost protected deposits.

As of December 31, 2020 and 2019, the carrying value of the Fund's cash and cash equivalents was \$288,451 and \$275,324, respectively. As of December 31, 2020 and 2019, the Fund's bank balances were \$775,738 and \$416,812, respectively, and were exposed to risk as follows:

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| | 2020 | 2019 | | | |
|------------------------------|---------------|------|---------|--|--|
| Insured and Collateralized | \$ 257,285 | \$ | 251,647 | | |
| Uninsured and Collateralized | 518,453 | | 165,165 | | |
| Total | \$ 775,738 | \$ | 416,812 | | |
| | | | | | |

NOTES TO FINANCIAL STATEMENTS

B. CASH AND CASH EQUIVALENTS (CONTINUED)

Deposits

Custodial credit risk is the risk that in the event of a bank failure, the local unit's deposits may not be returned to it. As of December 31, 2020 and 2019, with respect to the Fund's bank balances, \$257,285 and \$251,647 respectively, were covered by federal depository insurance and \$518,453 and \$165,165, respectively, were covered by the collateral pool maintained by the banks as required by New Jersey statutes. The Fund adheres to the requirements of the GUDPA statute.

Concentration of Credit Risk – This is the risk associated with the amount of investments the Fund has with any one issuer that exceeds five percent or more of its total investments. Investments issued or explicitly guaranteed by the U.S. government and the CMF are excluded from this requirement. None of the investments held by the Fund are exposed to concentration of credit risk.

Credit Risk – This is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. In general, the Fund does not have an investment policy regarding credit risk, however, the Fund had no investments that were subject to credit risks as of December 31, 2020 and 2019.

Interest Rate Risk – This is the risk that changes in interest rates will adversely affect the fair value of an investment. The Fund does not have a formal policy that limits investment maturities as a means of managing its exposure to fair value losses arising from interest rate fluctuations. However, its practice is to hold investments to maturity.

C. INVESTMENTS

New Jersey statutes and the cash management plan of the Fund's Board of Commissioners permit the Fund to purchase the following types of investments:

- a. Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America.
- b. Any federal agency or instrumentality obligation authorized by Congress that matures within 397 days from the dates of purchase, and has a fixed rate of interest not dependent on any index or external factors.
- c. Bonds or other obligations of the local unit or bonds or other obligations of school districts of which the local unit is a part or within which the school district is located; or bonds or other obligations, having a maturity date not exceeding 397 days, approved by the Division of Investment of the Department of Treasury for investment by local units.
- d. Government money market mutual funds.
- e. Repurchase agreements of fully collateralized securities, subject to rules and conditions established by the DCA.
- f. Local government investment pools.
- g. Deposits with the CMF.

NOTES TO FINANCIAL STATEMENTS

C. INVESTMENTS (CONTINUED)

Investments are recorded at market value based on quoted market prices.

Investments at year end are categorized to give an indication of the level of risk assumed by the Fund. The categories are described as follows:

Category A – Insured, registered or securities held by the Fund or its agent in the Fund's name.

Category B – Uninsured and unregistered with securities held by the counterparty's trust department or agent in the Fund's name.

Category C – Uninsured and unregistered with securities held by the counterparty, or its trust department or agent, but not in the Fund's name.

The Fund's Level 1 investments at December 31, 2020 and 2019, are categorized as follows:

| | | Market Value | | | | | |
|--------------------------|---------------|--------------|-----------|------|-----------|--|--|
| | Risk Category | | 2020 | 2019 | | | |
| U.S. Treasury Securities | A | | 3,205,291 | \$ | 4,278,980 | | |
| | | \$ | 3,205,291 | \$ | 4,278,980 | | |

B.A. I. (3.7.1

Based upon existing investment policies, the Fund is generally not exposed to interest rate risk as, depending upon market conditions, investments can be held to maturity. Also, investments held are limited to U.S. Treasury or U.S. Government Agency securities, thereby mitigating credit risk and concentration of credit risk, nor are the Fund's deposits and investments exposed to foreign currency risks.

During the years 2020 and 2019, the Fund had net unrealized investment gains in the amount of \$10,279 and \$40,066, respectively.

D. PERMANENT FUND TRANSFERS

Permanent inter-trust fund transfers are made upon the approval of the Commissioners, following prior written notification to the Commissioners of DOBI and the DCA.

Inter-year fund transfers require prior approval of the DCA and DOBI. The fund may seek approval from the Commissioners to make inter-year fund transfers at any time from a claims or loss retention trust account from any year which has been completed for at least 24 months. The inter-year fund transfer may be in any amount subject to the limitation that after the transfer, the remaining net current surplus must equal or exceed the surplus retention requirement calculated according to regulation.

NOTES TO FINANCIAL STATEMENTS

D. PERMANENT FUND TRANSFERS (CONTINUED)

The membership for each fiscal year involving inter-year fund transfers must be identical between fiscal years. This requirement may be waived by the Commissioners provided the fund demonstrates it maintains records of each member's pro rata share of each claim or loss retention account, and that the transfer may be made so that any potential dividend shall not be reduced for a member that did not participate in the year receiving the transfer.

All fund transfers are recognized at the time actual transfers take place. There were no such transfers during 2020 or 2019.

E. RETURN OF SURPLUS

Refunds are recognized upon authorization of the Commissioners. Any reserves for a Fund year in excess of the amount necessary to fund all obligations for that fiscal year as certified by the Fund's actuary may be declared to be refundable by the Fund, subject to the effective time periods set forth by regulation. The initial and any subsequent refund for any year from a Claim or Loss Retention Account is subject to the limitation that after the refund, the remaining net current surplus must equal or exceed the surplus retention requirement calculated according to regulation. A full and final refund is not allowed until all case reserves and IBNR reserves are closed.

F. MINIMUM SURPLUS (NET POSITION) REQUIREMENT

The State of New Jersey has no statutory minimum surplus requirement.

G. DEFICIT (NET POSITION)

The Fund will liquidate any deficit in a net position year by transferring from another net position year or by assessing members for additional contributions, in accordance with applicable New Jersey statutes and regulations.

At December 31, 2020, the following Fund years' unrestricted net position were in a deficit position:

| Fund Year | 2020 | 2019 | | | |
|-----------|----------------|------|-------------|--|--|
| 2014 | \$ (67,335) | \$ | (659,427) | | |
| 2015 | (1,023,717) | | (1,023,717) | | |
| 2016 | (389,836) | | (270,595) | | |
| 2017 | (656,649) | | (662,771) | | |
| 2019 | (776,087) | | (15,713) | | |
| 2020 | (649,377) | | - | | |
| | | | | | |

Management will continue to monitor each Fund year to minimize further losses and increased deficits and will confer with the DOBI.

H. LOSS RESERVES

The liability for unpaid losses and loss adjustment expenses represents an estimate of the ultimate net cost of all losses and loss adjustment expenses incurred but not yet paid as of December 31, 2020 and 2019. This estimate is based on the estimated ultimate cost of settling the claims considering the historical experience of the Fund, various other industry statistics, including effects of inflation and other societal or economic factors, and the Fund's self-insured retention level.

NOTES TO FINANCIAL STATEMENTS

H. LOSS RESERVES (CONTINUED)

The estimate of outstanding losses was recorded by the Fund as of December 31, 2020 and 2019, based on an actuarial determined range of estimates.

Actuarial Standard of Practice No. 36 states, "the actuary may determine a range of reasonable estimates that reflects the uncertainties associated with analyzing the reserves due to which the management believes that the liability for unpaid losses is adequate to cover the ultimate cost of reported and unreported claims incurred but not yet paid. However, the ultimate cost may be more or less than the estimated liability." The unpaid losses are stated net of any recoveries from excess-loss insurance. The Fund has created a loss reserve for any reported and potential unreported losses which have taken place but in which the Fund has not received notices or reports of losses. Amounts shown as negative loss reserves, if any, represent payments to claims servicing agent in excess of claims paid and case reserves on the Fund's loss runs. These amounts, if any, are shown on the statements of net position as accounts receivable.

The Fund also purchases excess insurance policies, which provide coverage to the Fund for claims in excess of \$750,000 for workers' compensation claims, \$500,000 for general liability and automobile liability claims, \$500,000 for employment practices liability claims, and \$500,000 for public officials liability claims. Excess insurance policy coverages vary by member for property and auto physical damage claims.

For the years 2014 and 2015, an "inner corridor endorsement" was put in place for workers' compensation claims with a limit of \$250,000 per claim and \$250,000 in total. For 2016 and subsequent, the limit was increased to \$250,000 per claim and \$500,000 in total.

The Fund established an all lines of business stop loss aggregate for the years 2014 through 2020.

A contingent liability exists with respect to insurance coverage, which would become an actual liability in the event the insuring company might be unable to meet its obligations to the Fund under existing insurance agreements.

NOTES TO FINANCIAL STATEMENTS

H. LOSS RESERVES (CONTINUED)

The following table sets forth the case reserves for reported claims and reserves for claims related to IBNR established for each respective fund year at December 31, 2020, which have been estimated by the Fund's actuary.

| 2014 Fund Veen | | roperty Fund | | General bility Fund | | utomotive bility Fund | | Vorkers' npensation Fund | Α | ggregate Stop | | Corridor Losses | | Total |
|---|----|-----------------|----|------------------------|----|--------------------------|----|--------------------------------|----|------------------------|----|--------------------|----------|-----------|
| 2014 Fund Year: Case Reserves | \$ | - | \$ | 32,324 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 32,324 |
| Losses Incurred But Not Reported (IBNR) | | _ | | 7,127 | | | | _ | | | | | | 7,127 |
| | \$ | | \$ | 39,451 | \$ | | \$ | | \$ | | \$ | | \$ | 39,451 |
| 2015 Fund Year: Case Reserves Losses Incurred But Not | \$ | 1,000 | \$ | 90,868 | \$ | - | \$ | 199,937 | \$ | (291,805) | \$ | - | \$ | - |
| Reported (IBNR) | | 387 | | 13,498 | | | | 93,215 | | (107,100) | | | | |
| | \$ | 1,387 | \$ | 104,366 | \$ | | \$ | 293,152 | \$ | (398,905) | \$ | | \$ | |
| 2016 Fund Year: Case Reserves Losses Incurred But Not | \$ | - | \$ | 229,339 | \$ | 119,383 | \$ | 184,350 | \$ | - | \$ | - | \$ | 533,072 |
| Reported (IBNR) | | | | 34,861 | | | | 30,299 | | | | 45,347 | | 110,507 |
| | \$ | | \$ | 264,200 | \$ | 119,383 | \$ | 214,649 | \$ | | \$ | 45,347 | \$ | 643,579 |
| 2017 Fund Year: Case Reserves Losses Incurred But Not | \$ | - | \$ | 600,531 | \$ | - | \$ | 729,044 | \$ | (158,890) | \$ | - | \$ ^ | 1,170,685 |
| Reported (IBNR) | \$ | - | \$ | 58,076 658,607 | \$ | 4,809 4,809 | \$ | 66,393 795,437 | \$ | (296,048) (454,938) | • | 166,770 166,770 | <u> </u> | 1,170,685 |
| | Ψ | | Ψ | 030,007 | Ψ | 4,009 | Ψ | 190,401 | Ψ | (434,930) | Ψ | 100,770 | Ψ | 1,170,000 |
| 2018 Fund Year: Case Reserves Losses Incurred But Not | \$ | 4,262 | \$ | 729,986 | \$ | 94,403 | \$ | 200,876 | \$ | - | \$ | - | \$ ^ | 1,029,527 |
| Reported (IBNR) | | 4,357 | | 28,062 | | 44,194 | | 96,542 | | | _ | | | 173,155 |
| | \$ | 8,619 | \$ | 758,048 | \$ | 138,597 | \$ | 297,418 | \$ | | \$ | | \$ ^ | 1,202,682 |
| 2019 Fund Year: Case Reserves Losses Incurred But Not | \$ | 8,579 | \$ | 876,510 | \$ | 92,523 | \$ | 476,054 | \$ | - | \$ | - | \$ ^ | 1,453,666 |
| Reported (IBNR) | | 13,049 | _ | 391,054 | | 3,573 | | 167,367 | | | _ | | | 575,043 |
| | \$ | 21,628 | \$ | 1,267,564 | \$ | 96,096 | \$ | 643,421 | \$ | | \$ | | \$ 2 | 2,028,709 |
| 2020 Fund Year: Case Reserves Losses Incurred But Not | \$ | 221,953 | \$ | 258,660 | \$ | 48,000 | \$ | 191,804 | \$ | - | \$ | - | \$ | 720,417 |
| Reported (IBNR) | | 26,110 | | 1,152,347 | | 183,700 | | 720,626 | | | | | | 2,082,783 |
| | \$ | 248,063 | \$ | 1,411,007 | \$ | 231,700 | \$ | 912,430 | \$ | - | \$ | - | \$ 2 | 2,803,200 |

NOTES TO FINANCIAL STATEMENTS

H. LOSS RESERVES (CONTINUED)

The following table sets forth the case reserves for reported claims and reserves for claims related to IBNR established for each respective fund year at December 31, 2019, which have been estimated by the Fund's actuary.

| | | | | | | | ١ | Vorkers' | | | | | | |
|--|----|--------------|-----|--------------------|-----|-------------|-----|--------------------|----|-------------|----|----------------|------|----------------------|
| | Р | roperty | | General | | utomotive | Cor | npensation | P | Aggregate | (| Corridor | | |
| | _ | Fund | Lia | bility Fund | Lia | bility Fund | | Fund | _ | Stop | | Losses | | Total |
| 2014 Fund Year: Case Reserves Losses Incurred But Not | \$ | - | \$ | 716,661 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 716,661 |
| Reported (IBNR) | | | | 79,795 | | | | 11,618 | | | | <u>-</u> | | 91,413 |
| | \$ | - | \$ | 796,456 | \$ | - | \$ | 11,618 | \$ | - | \$ | - | \$ | 808,074 |
| 2015 Fund Year: Case Reserves Losses Incurred But Not | \$ | 1,000 | \$ | 235,795 | \$ | - | \$ | 640,477 | \$ | (825,722) | \$ | - | \$ | 51,550 |
| Reported (IBNR) | | 491 | | 37,171 | | | | 225,339 | | (263,001) | | | | |
| | \$ | 1,491 | \$ | 272,966 | \$ | _ | \$ | 865,816 | \$ | (1,088,723) | \$ | | \$ | 51,550 |
| 2016 Fund Year: Case Reserves Losses Incurred But Not | \$ | - | \$ | 354,174 | \$ | 155,485 | \$ | 245,773 | \$ | - | \$ | - | \$ | 755,432 |
| Reported (IBNR) | | _ | | 61,012 | | 22,872 | | 59,193 | | _ | | 72,399 | | 215,476 |
| | \$ | - | \$ | 415,186 | \$ | 178,357 | \$ | 304,966 | \$ | - | \$ | 72,399 | \$ | 970,908 |
| 2017 Fund Year: Case Reserves Losses Incurred But Not Reported (IBNR) | \$ | 2,683 268 | \$ | 680,396 176,932 | \$ | - 15,136 | \$ | 814,432 182,324 | \$ | 91,192 | \$ | - (157,869) | \$ | 1,497,511 307,983 |
| reported (IDINIX) | _ | | _ | | _ | | ф. | | _ | | _ | | | |
| 2018 Fund Year: | \$ | 2,951 | \$ | 857,328 | \$ | 15,136 | \$ | 996,756 | \$ | 91,192 | \$ | (157,869) | \$ ' | 1,805,494 |
| Case Reserves Losses Incurred But Not | \$ | 6,760 | \$ | 193,257 | \$ | - | \$ | 104,324 | \$ | - | \$ | - | \$ | 304,341 |
| Reported (IBNR) | | 7,363 | | 548,980 | | _ | | 89,387 | | | | 67,042 | | 712,772 |
| | \$ | 14,123 | \$ | 742,237 | \$ | _ | \$ | 193,711 | \$ | | \$ | 67,042 | \$ ^ | 1,017,113 |
| 2019 Fund Year: Case Reserves Losses Incurred But Not | \$ | 109,340 | \$ | 153,406 | \$ | 1,000 | \$ | 284,707 | \$ | - | \$ | - | \$ | 548,453 |
| Reported (IBNR) | | 55,658 | | 714,119 | | 19,587 | | 90,862 | | - | | | | 880,226 |
| | \$ | 164,998 | \$ | 867,525 | \$ | 20,587 | \$ | 375,569 | \$ | | \$ | | \$ ' | 1,428,679 |

I. RELATED PARTIES

The Fund pays underwriting fees, risk management fees, and claims handling fees to an affiliated company of the Fund's administrator. For the years ended December 31, 2020 and 2019, the Fund paid \$1,061,412 and \$1,122,812, respectively, to the Fund's administrator as per the management agreement.

NOTES TO FINANCIAL STATEMENTS

J. CHANGES IN UNPAID CLAIMS AND LIABILITIES

As discussed in Note A, the Fund establishes a liability for both reported and unreported insured events, which includes estimates of future payments of losses and unrelated allocated claims adjustment expenses.

The following represents changes in those aggregate undiscounted reported case reserves for the Fund during 2020 and 2019, and for all open Fund years, net of excess insurance recoveries.

| | 2020 | 2019 | | |
|---|-----------------|------|-------------|--|
| Total Unpaid Claims and Claims Adjustment Expenses – All Fund Years – Beginning of Year | \$ 3,873,948 | \$ | 2,500,982 | |
| Incurred Claims and Claims Adjustment Expenses: Provision for Insured Events – Current Year | 1,044,890 | | 1,160,840 | |
| Changes in Provision for Insured Events – Prior Years | 1,585,759 | | 2,674,123 | |
| Total Incurred Claims and Claims Adjustment Expenses - All Fund Years - Subtotal | 2,630,649 | | 3,834,963 | |
| Subtotal | 6,504,597 | | 6,335,945 | |
| Payments: Claims and Claims Adjustment Expenses | (1,564,906) | | (2,461,997) | |
| Total Unpaid Claims and Claims Adjustment Expenses – All Fund Years – End of Year | \$ 4,939,691 | \$ | 3,873,948 | |

K. PENDING LITIGATION

The Fund has not been named in any lawsuits. In addition, there are no matters of pending or threatened litigation involving the Fund.

L. IMPACT OF CORONAVIRUS PANDEMIC

On January 30, 2020, the World Health Organization declared the coronavirus outbreak a "Public Health Emergency of International Concern" and on March 10, 2020, declared it to be a pandemic. Actions taken around the world to help mitigate the spread of the coronavirus include restrictions on travel, quarantines in certain areas, and forced closures for certain types of public places and businesses. The coronavirus and actions taken to mitigate it have had and are expected to continue to have an adverse impact on the economies and financial markets of many countries, including the geographical area in which the Fund operates. Due to the impact of New Jersey Governor Murphy's Executive Order No. 107 dated March 21, 2020, mandating statewide stay-at-home practices and closure of all non-essential retail businesses, it is reasonably possible member municipalities may be slow to fund their assessment obligations due to broader budget constraints and/or experience a higher frequency of claims stemming from the pandemic, thereby adversely impacting the overall liquidity of the Fund. It is unknown how long these conditions will last and what the complete financial affect will be to the Fund.

M. SUBSEQUENT EVENTS

Management has evaluated events subsequent to December 31, 2020 through June 18, 2021, noting no significant subsequent events requiring disclosure.



TEN YEAR CLAIMS DEVELOPMENT INFORMATION

Exhibit A

| | | | | FUND YEAR | | | |
|---|--------------------|----------------------|--------------------|----------------------|--------------------|---------------------|--------------|
| | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> |
| Underwriting Income-Required Contribution | \$ 4,012,909 | \$ 5,864,126 | \$ 6,347,965 | \$ 6,933,139 | \$ 7,032,520 | \$ 7,310,565 | \$ 7,968,318 |
| Investment Income | 484 | (698) | 27,540 | 24,411 | 80,218 | 34,965 | 29,260 |
| | 4,013,393 | 5,863,428 | 6,375,505 | 6,957,550 | 7,112,738 | 7,345,530 | 7,997,578 |
| Excess Insurance Premiums | 1,538,932 | 2,424,689 | 2,618,761 | 2,797,380 | 3,153,664 | 3,447,031 | 3,470,180 |
| Administrative Expenses | 1,005,562 | 1,469,005 | 1,536,294 | 1,686,818 | 1,707,611 | 1,873,146 | 2,049,102 |
| | 2,544,494 | 3,893,694 | 4,155,055 | 4,484,198 | 4,861,275 | 5,320,177 | 5,519,282 |
| Estimated Incurred Claims-End of Policy | | | | | | | |
| Year | 829,676 | 1,092,259 | 557,645 | 1,200,295 | 724,364 | 1,160,840 | 1,044,890 |
| Cumulative Paid Claims: | | | | | | | |
| End of Policy Year One Year Later | 120,933 279,794 | 453,920 1,203,432 | 282,911 641,493 | 603,954 1,052,391 | 451,119 562,520 | 612,387 789,274 | 324,473 |
| Two Years Later | 792,022 | 2,071,257 | 1,138,092 | 1,369,505 | 815,336 | 709,274 | - |
| Three Years Later | 1,075,705 | 2,718,748 | 1,552,764 | 2,004,315 | - | - | _ |
| Four Years Later | 1,338,539 | 2,948,450 | 2,001,963 | _,00.,0.0 | _ | _ | _ |
| Five Years Later | 1,339,745 | 3,000,000 | - | - | - | - | - |
| Six Years Later | 1,516,276 | - | - | - | - | - | - |
| Seven Years Later | - | - | - | - | - | - | - |
| Eight Years Later | - | - | - | - | - | - | - |
| Nine Years Later | - | - | - | - | - | - | - |
| Cumulative Incurred Claims: | | | | | | | |
| End of Policy Year | 829,676 | 1,092,259 | 557,645 | 1,200,295 | 724,364 | 1,160,840 | 1,044,890 |
| One Year Later | 1,461,023 | 2,449,998 | 1,281,531 | 1,835,894 | 866,861 | 2,242,940 | - |
| Two Years Later | 1,889,715 | 3,063,653 | 1,868,622 | 2,867,016 | 1,844,863 | - | - |
| Three Years Later | 2,083,331 | 3,000,000 | 2,308,196 | 3,175,000 | - | - | - |
| Four Years Later | 1,770,991 | 3,000,000 | 2,535,035 | - | - | - | - |
| Five Years Later | 2,056,406 | 3,000,000 | - | - | - | - | - |
| Six Years Later | 1,548,600 | - | - | - | - | - | - |
| Seven Years Later | - | - | - | - | - | - | - |
| Eight Years Later | - | - | - | - | - | - | - |
| Nine Years Later | - | - | - | - | - | - | - |
| Increase in Cumulative Incurred | A 7 40.004 | A 400771 | 4.4077.000 | A 4 07 4 70 7 | 4.400.463 | A. 4.000.400 | • |
| Claims from End of Policy Year | \$ 718,924 | \$ 1,907,741 | \$ 1,977,390 | \$ 1,974,705 | \$ 1,120,499 | \$ 1,082,100 | \$ - |



OPERATING RESULTS ANALYSIS – ALL YEARS COMBINED Year Ended December 31, 2020

| | COVERAGES AND OTHER ACCOUNTS | | | | | | | | | | | | |
|---|------------------------------|----------------------|--------------|-----------------------|--------------------|-------------------|---------------------------------|----------------------------|--------------------------|--|--|--|--|
| | PROPERTY | GENERAL LIABILITY | AUTOMOTIVE | WORKERS' COMPENSATION | CORRIDOR LOSSES | AGGREGATE STOP | EXCESS INSURANCE POLICIES | GENERAL AND ADMINISTRATIVE | TOTALS | | | | |
| Underwriting Income: Regular Contributions | \$ 1,569,221 | \$ 6,148,698 | \$ 1,162,289 | \$ 5,740,028 | \$ - | \$ - | \$ 19,451,232 | \$ 11,398,076 | \$ 45,469,544 | | | | |
| Incurred Liabilities: Claims Expenses | 3,340,443 | 15,631,290 | 1,506,027 | 8,529,469 | 212,117 | (1,252,212) | 19,450,637 | 11,327,536 | 27,967,134 30,778,173 | | | | |
| Total Liabilities | 3,340,443 | 15,631,290 | 1,506,027 | 8,529,469 | 212,117 | (1,252,212) | 19,450,637 | 11,327,536 | 58,745,307 | | | | |
| 3. Underwriting Surplus/(Deficit) | (1,771,222) | (9,482,592) | (343,738) | (2,789,441) | (212,117) | 1,252,212 | 595 | 70,540 | (13,275,763) | | | | |
| Adjustments: Investment Activity (Realized/Unrealized) Recoveries | - 740,246 | 6,357,547 | 684,034 | 1,845,364 | | <u>-</u> | | 327,865 | 327,865 9,627,191 | | | | |
| Total Adjustments | 740,246 | 6,357,547 | 684,034 | 1,845,364 | | | | 327,865 | 9,955,056 | | | | |
| 5. Gross Operating Surplus/(Deficit) | (1,030,976) | (3,125,045) | 340,296 | (944,077) | (212,117) | 1,252,212 | 595 | 398,405 | (3,320,707) | | | | |
| 6. Return of Surplus | | | | | | | | | | | | | |
| 7. Net Current Position/(Deficit) | \$ (1,030,976) | \$ (3,125,045) | \$ 340,296 | \$ (944,077) | \$ (212,117) | \$ 1,252,212 | \$ 595 | \$ 398,405 | \$ (3,320,707) | | | | |

2020 FUND YEAR OPERATING RESULTS ANALYSIS Year Ended December 31, 2020

| | | | COVERAGES A | .ND OTHER ACCOUNT | rs | | |
|---|-----------------|----------------------|-------------|-----------------------|---------------------------------|----------------------------|------------------------|
| | PROPERTY | GENERAL LIABILITY | AUTOMOTIVE | WORKERS' COMPENSATION | EXCESS INSURANCE POLICIES | GENERAL AND ADMINISTRATIVE | TOTALS |
| Underwriting Income: Regular Contributions | \$ 212,350 | \$ 1,478,108 | \$ 167,383 | \$ 716,995 | \$ 3,415,728 | \$ 1,977,754 | \$ 7,968,318 |
| Incurred Liabilities: Claims Expenses | 791,965 | 1,423,347 | 239,533 | 958,793 | 3,470,180 | 2,049,102 | 3,413,638 5,519,282 |
| Total Liabilities | 791,965 | 1,423,347 | 239,533 | 958,793 | 3,470,180 | 2,049,102 | 8,932,920 |
| 3. Underwriting Surplus/(Deficit) | (579,615) | 54,761 | (72,150) | (241,798) | (54,452) | (71,348) | (964,602) |
| Adjustments: Investment Activity (Realized/Unrealized) Recoveries | 285,965 | | | | | 29,260 | 29,260 285,965 |
| Total Adjustments | 285,965 | | | | | 29,260 | 315,225 |
| 5. Gross Operating Surplus/(Deficit) | (293,650) | 54,761 | (72,150) | (241,798) | (54,452) | (42,088) | (649,377) |
| 6. Return of Surplus | | | | | | | |
| 7. Net Current Position/(Deficit) | \$ (293,650) | \$ 54,761 | \$ (72,150) | \$ (241,798) | \$ (54,452) | \$ (42,088) | \$ (649,377) |
| Current Year Claims Prior Year Claims | \$ 791,965 - | \$ 1,423,347 | \$ 239,533 | \$ 958,793 | \$ - - | \$ - - | \$ 3,413,638 - |
| Net Change in Claims Liabilities | \$ 791,965 | \$ 1,423,347 | \$ 239,533 | \$ 958,793 | \$ - | \$ - | \$ 3,413,638 |

2019 FUND YEAR OPERATING RESULTS ANALYSIS Year Ended December 31, 2020

| | | | COVERAGES | AND OTHER ACCOUN | ITS | | |
|---|-----------------------|-------------------------|---------------------|--------------------------|---------------------------------|----------------------------|---------------------------|
| | PROPERTY | GENERAL LIABILITY | AUTOMOTIVE | WORKERS' COMPENSATION | EXCESS INSURANCE POLICIES | GENERAL AND ADMINISTRATIVE | TOTALS |
| Underwriting Income: Regular Contributions | \$ 229,224 | \$ 897,639 | \$ 156,053 | \$ 582,833 | \$ 3,641,802 | \$ 1,803,014 | \$ 7,310,565 |
| Incurred Liabilities: Claims Expenses | 457,000 | 1,316,516 | 97,596 | 1,664,560 | 3,447,031 | 1,873,146 | 3,535,672 5,320,177 |
| Total Liabilities | 457,000 | 1,316,516 | 97,596 | 1,664,560 | 3,447,031 | 1,873,146 | 8,855,849 |
| 3. Underwriting Surplus/(Deficit) | (227,776) | (418,877) | 58,457 | (1,081,727) | 194,771 | (70,132) | (1,545,284) |
| Adjustments: Investment Activity (Realized/Unrealized) Recoveries | | | | 717,689 | | 51,508 | 51,508 717,689 |
| Total Adjustments | | | | 717,689 | | 51,508 | 769,197 |
| 5. Gross Operating Surplus/(Deficit) | (227,776) | (418,877) | 58,457 | (364,038) | 194,771 | (18,624) | (776,087) |
| 6. Return of Surplus | | | | | | | |
| 7. Net Current Position/(Deficit) | \$ (227,776) | \$ (418,877) | \$ 58,457 | \$ (364,038) | \$ 194,771 | \$ (18,624) | \$ (776,087) |
| Current Year Claims Prior Year Claims | \$ 457,000 511,999 | \$ 1,316,516 869,544 | \$ 97,596 21,587 | \$ 946,871 638,605 | \$ - | \$ - - | \$ 2,817,983 2,041,735 |
| Net Change in Claims Liabilities | \$ (54,999) | \$ 446,972 | \$ 76,009 | \$ 308,266 | \$ - | \$ - | \$ 776,248 |

2018 FUND YEAR OPERATING RESULTS ANALYSIS Year Ended December 31, 2020

| | | COVERAGES AND OTHER ACCOUNTS | | | | | | | | | |
|---|-----------------------|------------------------------|---------------------|--------------------------|--------------------|---------------------------------|----------------------------|---------------------------|--|--|--|
| | PROPERTY | GENERAL LIABILITY | AUTOMOTIVE | WORKERS' COMPENSATION | CORRIDOR LOSSES | EXCESS INSURANCE POLICIES | GENERAL AND ADMINISTRATIVE | TOTALS | | | |
| Underwriting Income: Regular Contributions | \$ 295,049 | \$ 903,354 | \$ 177,778 | \$ 794,516 | \$ - | \$ 3,108,490 | \$ 1,753,333 | \$ 7,032,520 | | | |
| Incurred Liabilities: Claims Expenses | 433,209 | 1,051,016 | 151,769 | 471,599 | | 3,153,664 | 1,707,610 | 2,107,593 4,861,274 | | | |
| Total Liabilities | 433,209 | 1,051,016 | 151,769 | 471,599 | | 3,153,664 | 1,707,610 | 6,968,867 | | | |
| 3. Underwriting Surplus/(Deficit) | (138,160) | (147,662) | 26,009 | 322,917 | | (45,174) | 45,723 | 63,653 | | | |
| Adjustments: Investment Activity (Realized/Unrealized) Recoveries | 1,209 | - 88,366 | | | | | 89,066 | 89,066 89,575 | | | |
| Total Adjustments | 1,209 | 88,366 | | | | | 89,066 | 178,641 | | | |
| 5. Gross Operating Surplus/(Deficit) | (136,951) | (59,296) | 26,009 | 322,917 | | (45,174) | 134,789 | 242,294 | | | |
| 6. Return of Surplus | | | | | | | | | | | |
| 7. Net Current Position/(Deficit) | \$ (136,951) | \$ (59,296) | \$ 26,009 | \$ 322,917 | \$ - | \$ (45,174) | \$ 134,789 | \$ 242,294 | | | |
| Current Year Claims Prior Year Claims | \$ 433,209 433,209 | \$ 1,051,016 759,846 | \$ 151,769 8,046 | \$ 471,599 312,699 | \$ - 67,042 | \$ - - | \$ - | \$ 2,107,593 1,580,842 | | | |
| Net Change in Claims Liabilities | \$ - | \$ 291,170 | \$ 143,723 | \$ 158,900 | \$ (67,042) | \$ - | \$ - | \$ 526,751 | | | |

2017 FUND YEAR OPERATING RESULTS ANALYSIS Year Ended December 31, 2020

| | COVERAGES AND OTHER ACCOUNTS | | | | | | | | | | |
|---|------------------------------|---------------------------|---------------------|---------------------------|----------------------|---------------------------|---------------------------------|----------------------------|---------------------------|--|--|
| | PROPERTY | GENERAL LIABILITY | AUTOMOTIVE | WORKERS' COMPENSATION | CORRIDOR LOSSES | AGGREGATE STOP | EXCESS INSURANCE POLICIES | GENERAL AND ADMINISTRATIVE | TOTALS | | |
| Underwriting Income: Regular Contributions | \$ 294,925 | \$ 1,011,479 | \$ 199,017 | \$ 947,424 | \$ - | \$ - | \$ 2,741,212 | \$ 1,739,083 | \$ 6,933,140 | | |
| Incurred Liabilities: Claims Expenses | 579,892 | 4,046,601 | 24,507 | 1,298,930 | 166,770 | (454,938) | 2,797,380 | 1,686,817 | 5,661,762 4,484,197 | | |
| Total Liabilities | 579,892 | 4,046,601 | 24,507 | 1,298,930 | 166,770 | (454,938) | 2,797,380 | 1,686,817 | 10,145,959 | | |
| 3. Underwriting Surplus/(Deficit) | (284,967) | (3,035,122) | 174,510 | (351,506) | (166,770) | 454,938 | (56,168) | 52,266 | (3,212,819) | | |
| Adjustments: Investment Activity (Realized/Unrealized) Recoveries | - 152,491 | 2,334,271 | <u> </u> | <u> </u> | <u> </u> | <u>-</u> | | 69,408 | 69,408 2,486,762 | | |
| Total Adjustments | 152,491 | 2,334,271 | | | | | | 69,408 | 2,556,170 | | |
| 5. Gross Operating Surplus/(Deficit) | (132,476) | (700,851) | 174,510 | (351,506) | (166,770) | 454,938 | (56,168) | 121,674 | (656,649) | | |
| 6. Return of Surplus | | | | | | | | | | | |
| 7. Net Current Position/(Deficit) | \$ (132,476) | \$ (700,851) | \$ 174,510 | \$ (351,506) | \$ (166,770) | \$ 454,938 | \$ (56,168) | \$ 121,674 | \$ (656,649) | | |
| Current Year Claims Prior Year Claims | \$ 579,892 571,536 | \$ 4,046,601 1,552,686 | \$ 24,507 34,834 | \$ 1,298,930 1,350,948 | \$ 166,770 91,192 | \$ (454,938) (157,869) | \$ - - | \$ - - | \$ 5,661,762 3,443,327 | | |
| Net Change in Claims Liabilities | \$ 8,356 | \$ 2,493,915 | \$ (10,327) | \$ (52,018) | \$ 75,578 | \$ (297,069) | \$ - | \$ - | \$ 2,218,435 | | |

2016 FUND YEAR OPERATING RESULTS ANALYSIS Year Ended December 31, 2020

| | COVERAGES AND OTHER ACCOUNTS | | | | | | | | | |
|---|------------------------------|---------------------------|-----------------------|-----------------------|---------------------|---------------------------------|----------------------------|---------------------------|--|--|
| | PROPERTY | GENERAL LIABILITY | AUTOMOTIVE | WORKERS' COMPENSATION | CORRIDOR LOSSES | EXCESS INSURANCE POLICIES | GENERAL AND ADMINISTRATIVE | TOTALS | | |
| Underwriting Income: Regular Contributions | \$ 256,782 | \$ 779,037 | \$ 156,874 | \$ 976,075 | \$ - | \$ 2,588,499 | \$ 1,590,699 | \$ 6,347,966 | | |
| Incurred Liabilities: Claims Expenses | 587,344 | 3,467,826 | 839,940 | 719,204 | 45,347 | 2,618,761 | 1,536,294 | 5,659,661 4,155,055 | | |
| Total Liabilities | 587,344 | 3,467,826 | 839,940 | 719,204 | 45,347 | 2,618,761 | 1,536,294 | 9,814,716 | | |
| 3. Underwriting Surplus/(Deficit) | (330,562) | (2,688,789) | (683,066) | 256,871 | (45,347) | (30,262) | 54,405 | (3,466,750) | | |
| Adjustments: Investment Activity (Realized/Unrealized) Recoveries | 300,021 | 2,030,064 | 684,034 | | | <u> </u> | 62,795 | 62,795 3,014,119 | | |
| Total Adjustments | 300,021 | 2,030,064 | 684,034 | | | | 62,795 | 3,076,914 | | |
| 5. Gross Operating Surplus/(Deficit) | (30,541) | (658,725) | 968 | 256,871 | (45,347) | (30,262) | 117,200 | (389,836) | | |
| 6. Return of Surplus | | | | | | | | | | |
| 7. Net Current Position/(Deficit) | \$ (30,541) | \$ (658,725) | \$ 968 | \$ 256,871 | \$ (45,347) | \$ (30,262) | \$ 117,200 | \$ (389,836) | | |
| Current Year Claims Prior Year Claims | \$ 587,344 578,420 | \$ 3,467,826 1,907,696 | \$ 839,940 182,133 | \$ 719,204 757,105 | \$ 45,347 72,399 | \$ - - | \$ - | \$ 5,659,661 3,497,753 | | |
| Net Change in Claims Liabilities | \$ 8,924 | \$ 1,560,130 | \$ 657,807 | \$ (37,901) | \$ (27,052) | \$ - | \$ - | \$ 2,161,908 | | |

2015 FUND YEAR OPERATING RESULTS ANALYSIS Year Ended December 31, 2020

| | | | COVE | RAGES AND OTHER | ACCOUNTS | | | |
|---|-----------------------|---------------------------|---------------------|---------------------------|-----------------------------|---------------------------------|----------------------------|---------------------------|
| | PROPERTY | GENERAL LIABILITY | AUTOMOTIVE | WORKERS' COMPENSATION | AGGREGATE STOP | EXCESS INSURANCE POLICIES | GENERAL AND ADMINISTRATIVE | TOTALS |
| Underwriting Income: Regular Contributions | \$ 206,733 | \$ 651,492 | \$ 116,103 | \$ 1,009,664 | \$ - | \$ 2,398,231 | \$ 1,481,903 | \$ 5,864,126 |
| Incurred Liabilities: Claims Expenses | 319,560 | 3,074,187 | 53,846 | 3,382,762 | (797,274) | 2,424,689 | 1,469,005 | 6,033,081 3,893,694 |
| Total Liabilities | 319,560 | 3,074,187 | 53,846 | 3,382,762 | (797,274) | 2,424,689 | 1,469,005 | 9,926,775 |
| 3. Underwriting Surplus/(Deficit) | (112,827) | (2,422,695) | 62,257 | (2,373,098) | 797,274 | (26,458) | 12,898 | (4,062,649) |
| Adjustments: Investment Activity (Realized/Unrealized) Recoveries | 560 | 1,904,846 | | - 1,127,675 | | <u> </u> | 5,851 | 5,851 3,033,081 |
| Total Adjustments | 560 | 1,904,846 | | 1,127,675 | | | 5,851 | 3,038,932 |
| 5. Gross Operating Surplus/(Deficit) | (112,267) | (517,849) | 62,257 | (1,245,423) | 797,274 | (26,458) | 18,749 | (1,023,717) |
| 6. Return of Surplus | | | | | | | | |
| 7. Net Current Position/(Deficit) | \$ (112,267) | \$ (517,849) | \$ 62,257 | \$ (1,245,423) | \$ 797,274 | \$ (26,458) | \$ 18,749 | \$ (1,023,717) |
| Current Year Claims Prior Year Claims | \$ 319,560 306,560 | \$ 3,074,187 3,066,576 | \$ 53,846 53,846 | \$ 3,382,762 2,531,862 | \$ (797,274) (1,088,723) | \$ - - | \$ - - | \$ 6,033,081 4,870,121 |
| Net Change in Claims Liabilities | \$ 13,000 | \$ 7,611 | \$ - | \$ 850,900 | \$ 291,449 | \$ - | \$ - | \$ 1,162,960 |

2014 FUND YEAR OPERATING RESULTS ANALYSIS Year Ended December 31, 2020

| | | | COVERAGES A | AND OTHER ACCOUN | TS | | |
|---|-----------------------|---------------------------|---------------------|--------------------------|---------------------------------|----------------------------|---------------------------|
| | PROPERTY | GENERAL LIABILITY | AUTOMOTIVE | WORKERS' COMPENSATION | EXCESS INSURANCE POLICIES | GENERAL AND ADMINISTRATIVE | TOTALS |
| Underwriting Income: Regular Contributions | \$ 74,158 | \$ 427,589 | \$ 189,081 | \$ 712,521 | \$ 1,557,270 | \$ 1,052,290 | \$ 4,012,909 |
| Incurred Liabilities: Claims Expenses | 171,473 | 1,251,797 | 98,836 | 33,621 | 1,538,932 | 1,005,562 | 1,555,727 2,544,494 |
| Total Liabilities | 171,473 | 1,251,797 | 98,836 | 33,621 | 1,538,932 | 1,005,562 | 4,100,221 |
| 3. Underwriting Surplus/(Deficit) | (97,315) | (824,208) | 90,245 | 678,900 | 18,338 | 46,728 | (87,312) |
| Adjustments: Investment Activity (Realized/Unrealized) Recoveries | | | | | | 19,977 | 19,977 |
| Total Adjustments | | | | | | 19,977 | 19,977 |
| 5. Gross Operating Surplus/(Deficit) | (97,315) | (824,208) | 90,245 | 678,900 | 18,338 | 66,705 | (67,335) |
| 6. Return of Surplus | | | | | | | |
| 7. Net Current Position/(Deficit) | \$ (97,315) | \$ (824,208) | \$ 90,245 | \$ 678,900 | \$ 18,338 | \$ 66,705 | \$ (67,335) |
| Current Year Claims Prior Year Claims | \$ 171,473 151,235 | \$ 1,251,797 1,967,352 | \$ 98,836 98,836 | \$ 33,621 45,239 | \$ - | \$ - - | \$ 1,555,727 2,262,662 |
| Net Change in Claims Liabilities | \$ 20,238 | \$ (715,555) | \$ - | \$ (11,618) | \$ - | \$ - | \$ (706,935) |

FUND YEAR CLAIMS ANALYSIS – ALL YEARS COMBINED Year Ended December 31, 2020

| | PROPERTY | GENERAL LIABILITY | AUTOMOTIVE | WORKERS' COMPENSATION | CORRIDOR LOSSES | AGG STOP LOSSES | TOTALS |
|---|-----------------------------------|---|----------------------------------|--|--------------------|--|---|
| Claims Incurred Case Reserves IBNR Reserves | \$ 3,060,746 235,794 43,903 | \$ 11,128,047 2,818,218 1,685,025 | \$ 915,442 354,309 236,276 | \$ 5,372,962 1,982,065 1,174,442 | \$ - 212,117 | \$ (398,369) (450,695) (403,148) | \$ 20,078,828 4,939,691 2,948,615 |
| Subtotal | 3,340,443 | 15,631,290 | 1,506,027 | 8,529,469 | 212,117 | (1,252,212) | 27,967,134 |
| Less: Recoveries | 740,246 | 6,357,547 | 684,034 | 1,845,364 | <u>-</u> | | 9,627,191 |
| Subtotal | 740,246 | 6,357,547 | 684,034 | 1,845,364 | | | 9,627,191 |
| Claims Expense (Net) | \$ 2,600,197 | \$ 9,273,743 | \$ 821,993 | \$ 6,684,105 | \$ 212,117 | \$ (1,252,212) | \$ 18,339,943 |

2020 FUND YEAR CLAIMS ANALYSIS Year Ended December 31, 2020

| | PF | ROPERTY | _ | GENERAL LIABILITY | AUT | OMOTIVE | ORKERS' PENSATION | TOTALS |
|---|----|------------------------------|----|--------------------------------|-----|----------------------------|------------------------------------|---------------------------------------|
| Claims Incurred Case Reserves IBNR Reserves | \$ | 543,902 221,953 26,110 | \$ | 12,340 258,660 1,152,347 | \$ | 7,833 48,000 183,700 | \$ 46,363 191,804 720,626 | \$ 610,438 720,417 2,082,783 |
| Subtotal | | 791,965 | | 1,423,347 | | 239,533 | 958,793 | 3,413,638 |
| Less: Recoveries | | 285,965 | | | | | <u>-</u> _ | 285,965 |
| Subtotal | | 285,965 | | | | | | 285,965 |
| Claims Expense (Net) | \$ | 506,000 | \$ | 1,423,347 | \$ | 239,533 | \$ 958,793 | \$ 3,127,673 |

2019 FUND YEAR CLAIMS ANALYSIS Year Ended December 31, 2020

| | PF | ROPERTY | GENERAL LIABILITY | AUT | OMOTIVE | ORKERS' | TOTALS |
|---|----|----------------------------|------------------------------------|-----|--------------------------|---------------------------------------|---|
| Claims Incurred Case Reserves IBNR Reserves | \$ | 435,372 8,579 13,049 | \$ 48,952 876,510 391,054 | \$ | 1,500 92,523 3,573 | \$ 1,021,139 476,054 167,367 | \$ 1,506,963 1,453,666 575,043 |
| Subtotal | | 457,000 | 1,316,516 | | 97,596 | 1,664,560 | 3,535,672 |
| Less: Recoveries | | | | | | 717,689 | 717,689 |
| Subtotal | | | | | | 717,689 | 717,689 |
| Claims Expense (Net) | \$ | 457,000 | \$ 1,316,516 | \$ | 97,596 | \$ 946,871 | \$ 2,817,983 |

2018 FUND YEAR CLAIMS ANALYSIS Year Ended December 31, 2020

| | PROPERTY | GENERAL LIABILITY | AUTOMOTIVE | WORKERS' COMPENSATION | CORRIDOR LOSSES | TOTALS |
|---|------------------------------|---------------------------------|-------------------------------|---------------------------------|--------------------|------------------------------------|
| Claims Incurred Case Reserves IBNR Reserves | \$ 424,590 4,262 4,357 | \$ 292,968 729,986 28,062 | \$ 13,172 94,403 44,194 | \$ 174,181 200,876 96,542 | \$ - - - | \$ 904,911 1,029,527 173,155 |
| Subtotal | 433,209 | 1,051,016 | 151,769 | 471,599 | | 2,107,593 |
| Less: Recoveries | 1,209 | 88,366 | | | | 89,575 |
| Subtotal | 1,209 | 88,366 | | | | 89,575 |
| Claims Expense (Net) | \$ 432,000 | \$ 962,650 | \$ 151,769 | \$ 471,599 | \$ - | \$ 2,018,018 |

2017 FUND YEAR CLAIMS ANALYSIS Year Ended December 31, 2020

| | PROPERTY | GENERAL LIABILITY | AUTOMOTIVE | WORKERS' COMPENSATION | CORRIDOR LOSSES | AGG STOP LOSSES | TOTALS |
|---|----------------------|-----------------------------------|-------------------------|---------------------------------|--------------------|--------------------------------|---------------------------|
| Claims Incurred Case Reserves IBNR Reserves | \$ 579,892 - - | \$ 3,387,994 600,531 58,076 | \$ 19,698 - 4,809 | \$ 503,493 729,044 66,393 | \$ - 166,770 | \$ - (158,890) (296,048) | \$ 4,491,077 1,170,685 |
| Subtotal | 579,892 | 4,046,601 | 24,507 | 1,298,930 | 166,770 | (454,938) | 5,661,762 |
| Less: Recoveries | 152,491 | 2,334,271 | | | | | 2,486,762 |
| Subtotal | 152,491 | 2,334,271 | | | | | 2,486,762 |
| Claims Expense (Net) | \$ 427,401 | \$ 1,712,330 | \$ 24,507 | \$ 1,298,930 | \$ 166,770 | \$ (454,938) | \$ 3,175,000 |

2016 FUND YEAR CLAIMS ANALYSIS Year Ended December 31, 2020

| | PROPERTY | GENERAL LIABILITY | AUTOMOTIVE | WORKERS' COMPENSATION | CORRIDOR LOSSES | TOTALS |
|---|----------------------|-----------------------------------|-----------------------|---------------------------------|--------------------|------------------------------------|
| Claims Incurred Case Reserves IBNR Reserves | \$ 587,344 - - | \$ 3,203,626 229,339 34,861 | \$ 720,557 119,383 | \$ 504,555 184,350 30,299 | \$ - 45,347 | \$ 5,016,082 533,072 110,507 |
| Subtotal | 587,344 | 3,467,826 | 839,940 | 719,204 | 45,347 | 5,659,661 |
| Less: Recoveries | 300,021 | 2,030,064 | 684,034 | | | 3,014,119 |
| Subtotal | 300,021 | 2,030,064 | 684,034 | | | 3,014,119 |
| Claims Expense (Net) | \$ 287,323 | \$ 1,437,762 | \$ 155,906 | \$ 719,204 | \$ 45,347 | \$ 2,645,542 |

2015 FUND YEAR CLAIMS ANALYSIS Year Ended December 31, 2020

| | PROPERTY | GENERAL LIABILITY | AUTOMOTIVE | WORKERS' COMPENSATION | AGG STOP LOSSES | TOTALS |
|---|----------------------------|----------------------------------|---------------------|-----------------------------------|--|------------------------|
| Claims Incurred Case Reserves IBNR Reserves | \$ 318,173 1,000 387 | \$ 2,969,821 90,868 13,498 | \$ 53,846 - - | \$ 3,089,610 199,937 93,215 | \$ (398,369) (291,805) (107,100) | \$ 6,033,081 - - |
| Subtotal | 319,560 | 3,074,187 | 53,846 | 3,382,762 | (797,274) | 6,033,081 |
| Less: Recoveries | 560 | 1,904,846 | | 1,127,675 | | 3,033,081 |
| Subtotal | 560 | 1,904,846 | | 1,127,675 | | 3,033,081 |
| Claims Expense (Net) | \$ 319,000 | \$ 1,169,341 | \$ 53,846 | \$ 2,255,087 | \$ (797,274) | \$ 3,000,000 |

2014 FUND YEAR CLAIMS ANALYSIS Year Ended December 31, 2020

| | PROPERTY | GENERAL LIABILITY | AUTOMOTIVE | WORKERS' COMPENSATION | TOTALS |
|---|----------------------|---------------------------------|---------------------|--------------------------|---------------------------------|
| Claims Incurred Case Reserves IBNR Reserves | \$ 171,473 - - | \$ 1,212,346 32,324 7,127 | \$ 98,836 - - | \$ 33,621 - - | \$ 1,516,276 32,324 7,127 |
| Subtotal | 171,473 | 1,251,797 | 98,836 | 33,621 | 1,555,727 |
| Less: Recoveries | | | | | |
| Subtotal | | | | | |
| Claims Expense (Net) | \$ 171,473 | \$ 1,251,797 | \$ 98,836 | \$ 33,621 | \$ 1,555,727 |

2020 FUND YEAR EXPENSE ANALYSIS – REPORT YEAR 2020 Year Ended December 31, 2020

| Excess Insurance Premiums | \$ 3,470,180 |
|------------------------------------|--------------|
| Subtotal Excess Insurance | 3,470,180 |
| Administrative Expenses: | |
| Legal | 12,712 |
| Treasurer | 6,000 |
| Other: | |
| Auditor | 16,670 |
| Administrative Consultant | 441,896 |
| Safety Director | 53,091 |
| Underwriting Manager | 153,567 |
| Non-Contract Professional Services | 41,255 |
| Claims Administration | 539,380 |
| Actuary | 8,800 |
| Risk Management | 775,732 |
| Subtotal Administrative Expenses | 2,049,102 |
| Total Expenses | \$ 5,519,282 |

2019 FUND YEAR EXPENSE ANALYSIS – REPORT YEAR 2019 Year Ended December 31, 2020

| Excess Insurance Premiums | \$ 3,447,03 |
|------------------------------------|-------------|
| Subtotal Excess Insurance | 3,447,03 |
| Administrative Expenses: | |
| Legal | 17,293 |
| Treasurer | 6,000 |
| Other: | |
| Auditor | 17,000 |
| Administrative Consultant | 405,422 |
| Safety Director | 53,563 |
| Underwriting Manager | 140,892 |
| Non-Contract Professional Services | 39,428 |
| Claims Administration | 505,164 |
| Actuary | 22,800 |
| Risk Management | 665,584 |
| Subtotal Administrative Expenses | 1,873,140 |

2018 FUND YEAR EXPENSE ANALYSIS – REPORT YEAR 2018 Year Ended December 31, 2020

| Excess Insurance: Excess Insurance Premiums | \$ 3,153,664 |
|---|--------------|
| Subtotal Excess Insurance | 3,153,664 |
| Administrative Expenses: | |
| Legal | 10,956 |
| Treasurer | 6,000 |
| Other: | |
| Auditor | 17,000 |
| Administrative Consultant | 383,170 |
| Safety Director | 39,785 |
| Underwriting Manager | 133,159 |
| Non-Contract Professional Services | 34,421 |
| Claims Administration | 420,958 |
| Actuary | 18,600 |
| Risk Management | 643,561 |
| Subtotal Administrative Expenses | 1,707,610 |
| Total Expenses | \$ 4,861,274 |

2017 FUND YEAR EXPENSE ANALYSIS – REPORT YEAR 2017 Year Ended December 31, 2020

| Excess Insurance Premiums | \$ 2,797,38 |
|------------------------------------|-------------|
| Subtotal Excess Insurance | 2,797,38 |
| Administrative Expenses: | |
| Legal | 10,52 |
| Treasurer | 6,00 |
| Other: | |
| Auditor | 17,00 |
| Administrative Consultant | 375,81 |
| Safety Director | 31,38 |
| Underwriting Manager | 130,60 |
| Non-Contract Professional Services | 26,97 |
| Claims Administration | 414,05 |
| Actuary | 30,00 |
| Risk Management | 644,46 |
| Subtotal Administrative Expenses | 1,686,81 |
| Total Expenses | \$ 4,484,19 |

2016 FUND YEAR EXPENSE ANALYSIS – REPORT YEAR 2016 Year Ended December 31, 2020

| Excess Insurance: Excess Insurance Premiums | \$ 2,618,761 |
|---|--|
| Subtotal Excess Insurance | 2,618,761 |
| Administrative Expenses: Legal Treasurer Other: | 5,301 5,000 |
| Auditor Administrative Consultant Safety Director Underwriting Manager Non-Contract Professional Services Claims Administration Actuary Risk Management | 17,442 343,797 18,991 119,475 29,694 342,813 23,000 630,781 |
| Subtotal Administrative Expenses Total Expenses | 1,536,294 \$ 4,155,055 |

2015 FUND YEAR EXPENSE ANALYSIS – REPORT YEAR 2015 Year Ended December 31, 2020

| Excess Insurance: Excess Insurance Premiums | \$ 2,424,689 |
|---|---------------|
| Excess indulation Fromiains | Ψ 2, 12 1,000 |
| Subtotal Excess Insurance | 2,424,689 |
| Administrative Expenses: | |
| Legal | 5,394 |
| Treasurer | 5,000 |
| Other: | |
| Auditor | 17,442 |
| Administrative Consultant | 321,490 |
| Safety Director | 148,415 |
| Underwriting Manager | 111,723 |
| Non-Contract Professional Services | 27,997 |
| Claims Administration | 367,523 |
| Actuary | 25,750 |
| Risk Management | 438,27 |
| Subtotal Administrative Expenses | 1,469,005 |
| Total Expenses | \$ 3,893,694 |

2014 FUND YEAR EXPENSE ANALYSIS – REPORT YEAR 2014 Year Ended December 31, 2020

| Excess Insurance: | |
|------------------------------------|--------------|
| Excess Insurance Premiums | \$ 1,538,932 |
| Subtotal Excess Insurance | 1,538,932_ |
| Administrative Expenses: | |
| Legal | 10,277 |
| Treasurer | 5,000 |
| Other: | |
| Auditor | 16,000 |
| Administrative Consultant | 224,484 |
| Safety Director | 13,484 |
| Underwriting Manager | 78,430 |
| Non-Contract Professional Services | 11,136 |
| Claims Administration | 324,395 |
| Actuary | 34,000 |
| Risk Management | 288,356 |
| Subtotal Administrative Expenses | 1,005,562 |
| Total Expenses | \$ 2,544,494 |

CUMULATIVE OPERATING RESULTS ANALYSIS Year Ended December 31, 2020

Schedule D

| Underwriting Income: Regular Contributions | \$ 45,469,544 |
|--|--------------------------------------|
| Expenses: Claims: Paid Case Reserves IBNR Reserves | 10,451,637 4,939,691 2,948,615 |
| Claims - Net | 18,339,943_ |
| Excess Insurance Premiums Administrative | 19,450,637 11,327,536 |
| Total Expenses | 30,778,173 |
| Operating Loss | (3,648,572) |
| Investment Income Realized/Unrealized Gain | 327,865 |
| Total Non-Operating Income | 327,865 |
| Net Loss | \$ (3,320,707) |
| Cumulative Net Position - December 31, 2020 | \$ (3,320,707) |

PROGRAM SUMMARY – FUND YEAR 2020 Year Ended December 31, 2020

Schedule E

| | Property | | Liability | Automobile | | Workers' Automobile Compensation | | | Employment Practices Liability | |
|------------------------|-------------------|-----|------------|------------|------------|----------------------------------|-----------|----|-----------------------------------|--|
| Limits | \$ 350,000,000 | \$ | 15,000,000 | \$ | 15,000,000 | (| Statutory | \$ | 15,000,000 | |
| | | per | occurrence | per | occurrence | | | | | |
| Fund Retention | | | | | | | | | | |
| Specific Aggregate: | | | | | | | | | | |
| Property | \$ 250,000 | \$ | 500,000 | \$ | 500,000 | \$ | 750,000 * | \$ | 500,000 | |
| Auto Property | \$ 100,000 | | | | | | | | | |
| All Lines of Business | | | | | | | | | | |
| Stop Loss Aggregate | \$ 7,879,792 | ** | | | | | | | | |
| | | | | | | | | | | |
| Number of Participants | 8 | | 8 | | 8 | | 8 | | 8 | |

^{*} Workers' Compensation subject to a \$250,000 specific, \$500,000 in the aggregate Loss Corridor retention **Excludes WC, Property and APD losses. Only applies to GL, LEL, AL, EPL, POL, and Employee Benefits

| Excess Coverage | Insurer | Retention | Limit | |
|---------------------------------|---|-------------------------|-------------------------------|--|
| Property | Alliant Property Insurance Program | as noted above | \$350,000,000 | |
| Auto Phys. Damage | Alliant Property Insurance Program | as noted above | Per Policy Limit (\$350MM) | |
| Casualty | Safety National Casualty Co. and | | | |
| - General Liability | Lloyd's of London (Brit Syndicate 2987) | as noted above | \$15,000,000 | |
| - Auto Liability | | | \$15,000,000 | |
| - Public Officials Liab. | | | \$15,000,000 | |
| - Employment Prac. | | | \$15,000,000 | |
| - Law Enforce. Liab. | | | \$15,000,000 | |
| - Employee Ben. Liab. | | | \$15,000,000 | |
| Boiler & Machinery | Alliant Property Insurance Program | \$10,000 plus tiers for | \$100,000,000 | |
| | | larger power and boiler | | |
| | | units from \$50,000 | | |
| | | through \$350,000 | | |
| Crime & Bonds | Fidelity & Deposit Co. of Maryland | \$10,000 | \$1,000,000 | |
| XS Work Comp. | Safety National Casualty Co.and | \$750,000 | Statutory | |
| | Lloyd's of London (Brit Syndicate 2987) | | | |
| XS Employers Liability | Safety National Casualty Co.and | \$750,000 | \$15,000,000 | |
| | Lloyd's of London (Brit Syndicate 2987) | | | |
| Disaster Management Services | Lloyd's of London (Brit Syndicate 2987) | \$0 | \$20,000,000 | |
| Cyber Liability | Beazley Insurance Company | \$25,000 | \$3,000,000 | |
| Non-Owned Aircraft Liability | Global Aerospace | \$0 | \$5,000,000 | |
| Site Pollution Liability | ACE American Insurance Co. | \$25,000 | \$3,000,000 | |
| Hull & Machinery | Atlantic Specialty Insurance Co. | per schedu | le on file | |



INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Honorable Chairperson and Board of Fund Commissioners of the Public Entity Joint Insurance Fund Woodbridge, New Jersey 07095

We have audited, in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and the audit requirements as prescribed by the State of New Jersey, Department of Community Affairs ("DCA"), and Department of Banking and Insurance ("DOBI"), the financial statements of the Public Entity Joint Insurance Fund (the "Fund"), as of and for the year ended December 31, 2020, and the related notes to financial statements, which comprise the Fund's basic financial statements, and have issued our report thereon dated June 18, 2021. The opinion on the Fund's financial statements was qualified as permitted by the DCA and DOBI, as audit procedures were not extended to the underlying actuarial assumptions for Incurred But Not Reported (IBNR) reserve amounts, as these assumptions are prepared by the Fund's actuary.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Fund's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control. Accordingly, we do not express an opinion on the effectiveness of the Fund's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Fund's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS (CONTINUED)

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Fund's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and other matters, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Fund's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Fund's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mercadien, P.C. Certified Public Accountants

June 18, 2021

SCHEDULE OF CURRENT YEAR FINDINGS AND RECOMMENDATIONS Year Ended December 31, 2020

None reported.

SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS Year Ended December 31, 2020

None reported.